
Social Responsibility Policy

Pharos Energy plc and its subsidiaries (together “the Group”) are committed to conduct the Group's business in an honest and ethical manner. We expect that our contractors, suppliers, agents and counterparty will conduct themselves in the same manner. We will strive to be honest and fair in our relationships with other. We value our relations with our business partners, host governments and local communities where we have operations. Our employees strive to confirm to the spirit and intent, as well as the technical requirements, of all contracts we enter into and all laws, regulations and rules that govern us.

To achieve this business ethic, the Group utilises a Health, Safety, Environmental, Social and Security (HSES) management system that ensure we:

- Remain honest and fair in all of our business relationships and value our relationships with our business partners, host governments and local communities where we operate.
- Respect confidential information and manage conflicts of interest, hospitality, gifts and entertainment appropriately.
- Strive to conform to the spirit and intent, as well as the technical requirements, of all contracts we enter into and all laws, regulations and rules that govern us.
- Do not make illegal or improper payments or participate in any corrupt business practices.
- Strive to prevent any persons engaged to perform services for or on the Group's behalf from committing bribery in order to gain a business advantage for us.
- Honour internationally accepted labour standards (ILO) and support and respect the protection of human rights in accordance with the universal declaration of human rights, within our sphere of influence.
- Support and respect the indigenous rights of communities within our host countries.
- Undertake meaningful consultation and engagement with all of our stakeholders and attempt to integrate our business activities with local communities as a good corporate citizen.
- Provide meaningful opportunities for technical corporation, training and capacity building within any host country in which we have operations.

These will be our guiding principle in all our endeavors. This policy applies to the Group's operations and personnel worldwide.



Katherine Roe
Chief Executive Officer
18 March 2026